## AAH Geriatric Emergency Department Virtual Bootcamp

Advocate Good Samaritan

Aurora Memorial Hospital Burlington

Advocate Good Shepard

Aurora Lakeland Medical Center

Aurora St. Luke's Medical Center



June 15, 2020



#### Thank You AAH Emergency Departments

Thank you for your dedication in preparing and caring for our patients and communities during this unprecedented pandemic!



# **Welcome**Mary Beth Kingston

PhD, RN, NEA-BC Chief Nursing Officer

# Thank you!

The implementation of the Geri ED program throughout AAH is generously supported by:

#### **Judith Gardetto**



# Goals for Today

- See each other (Please have your cameras on!)
- Engage & Discuss
- Learn (program, roles, and the other teams)
- Implementation happens after the bootcamp
- Welcome to the AAH Geri ED Family

## Tips for Participation

#### Open your zoom chat! (bottom toolbar)

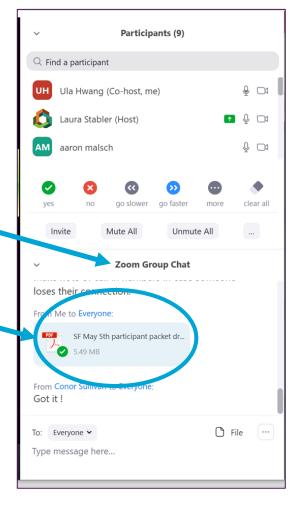
We encourage dialogue in the Zoom Group Chat Please write your comments, experiences at your hospital, feedback, questions.

#### Webinar packet

If you registered for this session, check your email for packet. Also available for download via Zoom Chat as attachment.

Other materials may be uploaded in the chat during the session. Presenters will let you know if new materials are available.

#### Smile! Turn on your cameras!



# Technical difficulties

#### Please text:

Laura Stabler: 919-937-0411

Conor Sullivan: 910-200-1312

Chris Rubach: 262-945-2224

Lorraine Trecroce: 289-242-8936



#### A Tale of Two Ankle Fractures\*

Mr. Jones



Mr. Smith



#### A Tale of Two Ankle Fractures\*

Mr. Jones



Mr. Smith



## Today's Agenda:

**1300-1305:** Welcome by MaryBeth Kingston, Chief Nursing Officer

1305-1315: Introductions & Agenda

1315-1335: Site Introductions

**1335-1350:** Creating Geriatric Appropriate EDs

**1350-1430:** Opportunities for Quality Improvement in the Geriatric ED

**1430-1450:** Fall Prevention and Mobility in the Emergency Department

**1450-1500:** Wrap up and next steps

# Meet the Advocate Aurora Health Senior Services Team



# Michael Malone



Dr. Michael Malone is the Medical Director of Aurora Senior Services and Aurora at Home. He is a Clinical Adjunct Professor of Medicine at the University of Wisconsin School of Medicine and Public Health. He also serves as the Director of the Geriatrics Fellowship Program at Aurora Health Care. Dr. Malone received his undergraduate and medical degrees from Texas Tech University in Lubbock, Texas; he completed his internal medicine residency and geriatric fellowship training at Mt. Sinai Medical Center in Milwaukee. His Aurora Health Care practice is to home bound older persons in inner city

Milwaukee.



#### Patti Pagel MSN RN GCNS-BC

Patti serves as the Director of Senior Services for Aurora Health Care. She received her associate nursing degree at Gateway Technical College in Kenosha, WI and completed her BSN and MSN at Alverno College in Milwaukee, WI. Patti is a board certified Registered Nurse and Geriatric Clinical Nurse Specialist. Through her career she's led the development of the Shared Governance model in the acute care setting and developed the Senior Resource Nurse program, Transition in Care program, eGeriatrician telehealth program and Community Paramedic program. She has implemented the NICHE nursing model in Aurora and Wheaton health care systems and partnered with local nursing homes to educate caregivers within the NICHE educational framework. Patti's nursing career has been devoted to improving the care of older adults throughout the health care continuum. She has taught multiple levels of health care providers in care of the older adult, dementia education, medication safety and developed the Aurora Health Care geriatric nursing certification course. She has worked in collaboration with her colleagues on projects that focused on patient safety for older adults using a community patient safety council committee framework.



# **Suzanne Ryer** MPT, GCS, CEEAA

Suzie is the Senior Project Coordinator in Senior Services at Advocate Aurora Health. She is physical therapist who is board certified in Geriatrics with over fifteen years of clinical experience in a variety of clinical settings. Her focus is on interdisciplinary geriatric care with emphasis on fall prevention and expanding and improving quality of Geriatric ED throughout the health system. Suzie has created interdisciplinary fall prevention and mobility programs for the health system to improve clinical outcomes and combat hospital-associated disability and readmission. Suzie is the cochair of the Milwaukee County Falls Prevention Coalition and has created partnerships with a variety of community-based organizations. Suzie is active in national organizations including serving as current chair of the Balance and Falls Technology Task Force for APTA Geriatrics.



#### Aaron Malsch RN, MSN, GCNS-BC



Aaron Malsch is the Senior Services Program Manager at Advocate Aurora Health (AAH) in Wisconsin & Illinois. He supports several geriatric models of care (NICHE, Geri ED, HELP, ACE Tracker, Geriatric Scholars). His focus is on nursing and interprofessional practice as it relates to the elder population throughout the AAH system of clinics, hospitals, emergency departments, home care services, and long term setting partners. In support of these models of care, Aaron has developed expertise in developing EHR workflow tools and reports to facilitate front line staff's efforts and demonstrate outcomes. He leads the Geriatric FD implementation and achieved ACEP Geri ED accreditation at all AAH EDs. Aaron contributes nationally to the improvement of care for older adults, highlighted by being Chair of the geriatric committee at the Emergency Nurses Association (ENA), co-planner of GEDC symposium at the ENA conference, and reviewer of Geriatric ED Accreditation program at ACEP.



#### **Ann Gallo**

Ann Gallo is the AAH Senior Services Program Coordinator. Since 2016, Ann has worked with Senior Services on the implementation of geriatric models of care to improve care for older adults across the AAH system. Ann leads the development and implementation of system Dementia Resource Training and system Geriatrics for Advanced Practice Education. Ann co-leads the Milwaukee County Falls Prevention Coalition and falls prevention protocol within AAH emergency department and primary care settings. Ann leads the Geriatrics Models of Care Collaborative and manages the national ACE Tracker contracts. Ann co-leads the quality improvement, implementation, accreditation, and maintenance of all AAH Geri EDs.



#### Stephanie Steger

Stephanie is the AAH Administrative Assistant Senior and supports Dr. Malone and Patti Pagel as well as the rest of the Senior Services team. She joined the team 3 years ago and her major responsibilities include organizing the annual ACE Conference, serving as managing editor of the Journal of Geriatric Emergency Medicine, data analytics, system reporting, and IT support.



#### Kenyata Johnson

Kenyata Johnson is an Administrative Assistant with Aurora Senior Services. She recently joined Senior Services this year and brings 10 years of experience providing direct patient care to older adults. Kenyata provides administrative support to various programs within Senior Services such as GAP, DRT, and Geri ED. She also assists with the collection of Geri ED Falls data and acts as the point of contact in the development of the Senior Services webpage.



#### Christopher Rubach MBA, PMP

Christopher Rubach is the Senior Services
Project Coordinator at Advocate Aurora
Health (AAH). He uses his expertise in
project management, data analytics, and
tech support to organize and help manage
Geri ED implementation at all AAH
Emergency Departments.



# **Meet Our Faculty**



Kevin Biese MD, MAT, Co-PI

Dr. Kevin Biese serves as an Associate Professor of Emergency Medicine (EM) and Internal Medicine, Vice-Chair of Academic Affairs, and Co-Director of the Division of Geriatrics Emergency Medicine at the University of North Carolina (UNC) at Chapel Hill School of Medicine as well as a consultant with West Health. With the support of the John A. Hartford and West Health Foundations, and alongside Dr. Ula Hwang, he serves as Co- PI of the national Geriatric Emergency Department Collaborative. He is grateful to chair the first Board of Governors for the ACEP Geriatric Emergency Department Accreditation Program. His passion is for improved education and systems of care for older adults, and he has published multiple materials in both these areas.





Chris Carpenter MD, MSC, FACEP, FAAEM

Dr. Chris Carpenter is dual-board certified in Emergency Medicine and Internal Medicine and is Professor in Emergency Medicine at Washington University in St. Louis. His funded research interests include diagnostics, dementia, falls prevention, and implementation science. He is on the Society of Academic Emergency Medicine Board of Directors as well as the American College of Emergency Physicians Clinical Policy Committee. He is also Deputy Editor-in-Chief of Academic Emergency Medicine, Associate Editor of both Annals of Internal Medicine's ACP Journal Club and the Journal of the American Geriatrics Society. He coled the collaboration to develop the American College of Emergency Physician/American Geriatrics Society Geriatric Emergency Department Guidelines As well as the international Standards for Reporting of Implementation Research (StaRI) reporting guidelines. He is also faculty for Emergency Medical Abstracts and Best Evidence in Emergency Medicine courses, as well as a contributor to Skeptics Guide to Emergency Medicine and Sketchy EBM.





Teresita Hogan

Dr. Teresita Hogan is an Associate Professor of Medicine and Director of Geriatric Emergency Medicine at University of Chicago Medicine. Her clinical research interest are Geriatric EM, Quality Improvement, Emergency Pain Management, Emergency Management of Falls in Older Adults, and Models of Care. Dr Hogan is the ACEP representative to the AGS and serves on the executive committee Section for Enhancing Geriatreic Understanding and Epertise among Duregical and Medical Specialists. She is an expert in graduate medical education and led the expert consensus process to establish The Geriatric Competencies for Emergency Medicine Residents.

She has also worked on identifying the number and characteristics of geriatric emergency departments across the United States, and is a member of the GEDA Board of Governors.





Ula Hwang MD, MPH, FACEP, Co-PI

Dr. Ula Hwang is Professor of Emergency Medicine and Geriatrics and Palliative Medicine at the Icahn

School of Medicine at Mount Sinai in New York and a core investigator at the GRECC (Geriatrics Research, Education and Clinical Center) at the James J. Peters Bronx VAMC. Her research focuses on improving the quality of care older adults receive in the ED setting that ranges from observational studies of analgesic safety and effectiveness in older patients to multi-centre implementation science studies of geriatric emergency care interventions.

Ula currently co-PIs the Geriatric Emergency Department Collaborative, and is the PI on the Geriatric Emergency care Applied Research (GEAR) network.





Pamela Martin FNP-BC, APRN GS-C

Pamela Martin is both nurse practitioner and program director at St Mary's Hospital Senior Services Emergency Department in Richmond, VA. St Mary's has the first Senior Services Emergency Department in the Commonwealth of Virginia. Pam received her undergraduate degree from Lynchburg College and her Masters of Nursing Science from the University of Virginia. She currently serves as President for the Central Virginia Gerontological Advanced Practice Nursing Association. She is a member of the American Geriatrics Society, the American Nurses Association, the Virginia Nurses Association, the American Association of Nurse Practitioners, and the Gerontological Advanced Practice Nursing Association.





Don Melady MD

Dr. Don Melady is an emergency physician at Mount Sinai Hospital in Toronto, Canada and a founding member of the Geriatric Emergency Department Collaborative. He is the author of the website www.geri-EM.com – a CME accredited program for geriatric emergency medicine education – and the chair of the Geriatric EM committee of the International Federation of Emergency Medicine.





Adam Perry

Dr. Adam Perry is a community emergency physician and fellowship-trained geriatrician. Current positions include: faculty with The Geriatric Emergency Department Collaborative; reviewer with ACEP's Geriatric Emergency Department Accreditation program; educational consultant; and independently-contracted emergency physician with Commonwealth Health System in Northeastern Pennsylvania. He has worked emergency departments ranging from rural "critical access" to urban trauma centres; as well as in Post-Acute and Long-Term Care, and house call medicine.





Laura Stabler
Program Director

Laura Stabler is the Program Director of The Geriatric Emergency
Department Collaborative. She received her MPH in Health Policy and
Management from the University of North Carolina and her BS in Health
Education from North Carolina State University. Before joining the
Geriatric Emergency Department Collaborative, Laura was Director of OP
Services for UNC Health Care Systems in Psychiatry for seven years and
Radiation Oncology for 20 years.





**Conor Sullivan** 

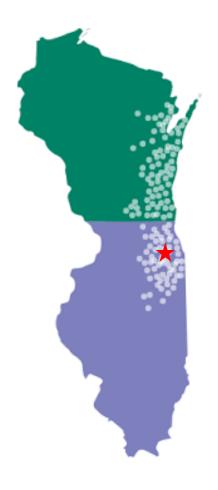
Conor is a research associate and medical student working for the GEDC. He is very excited to be part of a collaborative effort endeavoring to find innovative and evidenced-based strategies to improve the delivery of healthcare to our nation's elder population. He looks forward to expanding his skill set and knowledge base as part of the GEDC team.



#### Who YOU Are

Each site has 4 minutes to describe their site.

All members please raise your hands so we can see who you are!



# Advocate Good Samaritan

Presented by Steve Albery June 15, 2020

#### Meet GSAM's Geri ED Team

Senior Leadership: Jan Boonstra

ED Manager and/or ED

Steve Albery

Supervisor:

ED Physician Champion: Dr. Michael Logan

> ED RN Champion: Amy Wilson

ED RN Support: Taelor Gibson, Samantha DiCianni

RN Educator/CNS: Susan Surane

RN Case Manager/Social

Katie Harper

Worker:

Quality: Dr. William Rhoades or designee

Other: Gina Kidder, CM Manager; Doug Reed, PT; Amy Tran,

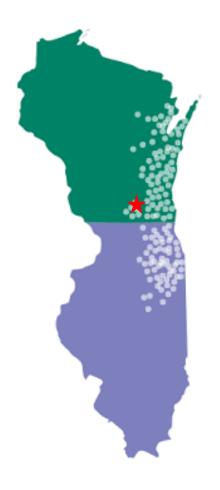
Pharm; Megan Corrigan, Dir. Pharm

## GSAM's Geri ED (2019)

Annual volume (2019): 40,866

Older adult volume: Approximately 60% of annual visits

- 1. Unique aspect of GSAM and it's community:
  - GSAM provides advanced service lines and high-level nursing care to our established community of aging residents and new incoming families, while maintaining a community hospital feel.
- 2. Why Geri ED at GSAM:
  - GSAM ED team is committed to providing specialized services that meet the community health needs of our region. This is a great opportunity to elevate our care to our geriatric population.



## Aurora Memorial Hospital Burlington

Presented by Cathy Duchow-Cross June 15, 2020

#### Meet AMHB's Geri ED Team

Senior Leadership: Nancy Korth & Quincy Lehmann

ED Manager and/or ED Supervisor: Tricia Dretzka-Kaye

ED Physician Champion: Monique Bushman MD and Kora Adams PA

ED RN Champion: Cathy Duchow-Cross

RN Educator/CNS/Trauma/SATC: Deloris (Ann) Marson, Jeri Smith

RN Case Manager/Social Worker: Kate Brennan

Quality: Brandon Ambrose

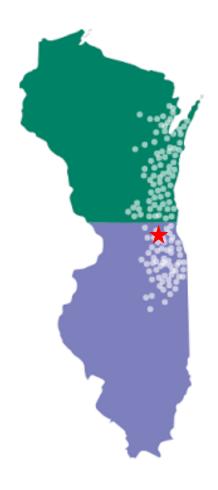
Other: Brenda Wright, PT

#### **AMHB's Geri ED**

Annual volume (2019): 14,925

Older adult volume: 5,207 (35%)

- 1. Unique aspect of AMHB and it's community:
  - Large older population with lack and limited resources
  - Numerous Adult family Homes (AFH), assisted living, nursing homes with limited resources
- 2. Why Geri ED at AMHB:
  - Desperate need resources (Elder abuse, referrals/eval before D/C), advocacy, and assistance to offer to patients and residents.



# Advocate Good Shepherd

Presented by Dawn Moeller June 15, 2020

## Meet GSH's Geri ED Team

Senior Leadership: Mary Roesch CNO / VP Nursing

Jan Preston Director Critical Care and Emergency Department

Mary Beth Brend Director Med-Surg and Care Management

ED Manager: Dawn Moeller

ED Physician Champion: Dr. Robert Romolo

ED RN Champion: Rosalie Savella (Days), Stephanie Gore (Nights)

ED CNS: Karla Christianson

RN CM/Social Worker: Lisa Hall, CM; Shelley Coleman CM,

James Messerschmidt, SW, and Maria Battaglia, CM Manager

Trauma Coordinator/EDAP CQI Amy Crane

Liason:

Germaine Timlin, PT/OT/ Speech; Tina Dyer, Pharmacy, Sue

Other: Grossinger Senior Services, Jeanne Ang and Keely Gallagher

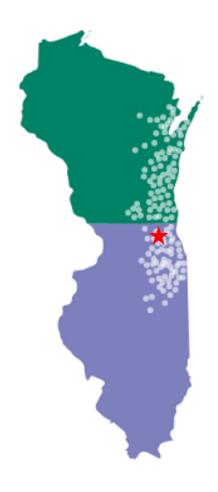
Community Health.

## Good Shepherd's Geri ED

Annual volume (2019): 35,959

Older adult volume: 12,600 (35%)

- 1. Unique aspect of GSH and it's community
  - Suburban located approximately 40 miles west of Chicago
  - MAGNET
  - 3x ENA Lantern Award Winner, BEACON Award Winner
  - Bariatric, EDAP, Stroke, Oncology, and A-Fib Certified
- 2. Why Geri ED at GSH:
  - Provide improved older adult services
  - Improves team member competency and awareness for this special population



## Aurora Lakeland Medical Center

Presented by Anthony Quintanilla June 15, 2020

## Meet ALMC's Geri ED Team

Senior Leadership: Nancy Korth

ED Manager and/or ED Supervisor: Anthony Quintanilla

ED Physician Champion: Dr. Monique Bushman

ED RN Champion: Karin Ross

RN Educator/CNS: Tina Schwichow / Becky Weeks

RN Case Manager/Social Worker: Kate Brennan

Quality: Brandon Ambrose

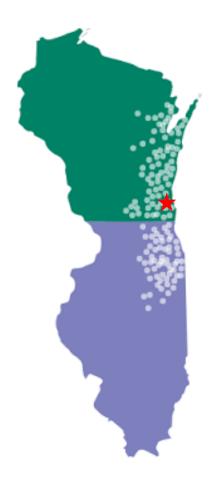
Other: Jessica Ottow, PT

## ALMC's Geri ED

Annual volume (2019): 15,367

Older adult volume: 4,641 (30%)

- 1. Unique aspect of ALMC and it's community
  - ALMC is located in the center of Walworth County. One third of our volume is older adults.
- 2. Why Geri ED at ALMC:
  - We have a growing population of older patients who will need emergency care. We look to develop a standardization of guidelines that can improve the care and outcomes of our geriatric population.



## Aurora St. Luke's Medical Center

Presented by Julie Mackenzie June 15, 2020

## Meet ASLMC's Geri ED Team

Senior Leadership: Lynn Sisler

ED Manager and/or ED Supervisor: Kristin Anagnostopoulos

ED Physician Champion: Dr. Keith Rader

ED RN Champion: Kaitilin Paterson

RN Educator/CNS: Julie Mackenzie

RN Case Manager/Social Worker: Sandra Ryan

Quality: Mari St Clair

Other: Deb Wasilik, CM Manager

## ASLMC's Geri ED

Annual volume (2019): 79,109

Older adult volume: 24,137 (31%)

#### 1. Unique aspect of ALMC and it's community

- 623 bed quaternary access referral hospital located in urban Milwaukee, Wisconsin with multiple specialty service lines including cancer care, orthopedics, rehabilitation services.
- 5 consecutive Magnet Designations. Strong Shared Governance Nursing Model.
- Chest Pain Accredited Center with robust cardiac surgery program and pioneer in cardiac transplant with over 800 cardiac transplants performed at this center. Medicare approved abdominal transplant program.
- Certified Joint Commission Primary Stroke Center.

#### 2. Why Geri ED at ALMC:

 Implementation of the Geri ED at Aurora St Luke's Medical Center will help to provide foundational knowledge for nurses to better care for this vulnerable patient population to improve outcomes.





# **Creating Geriatric Appropriate EDs**

#### **Kevin Biese, MD MAT**

Associate Professor Emergency Medicine and Geriatrics, University of North Carolina School of Medicine; ACEP Geriatric ED Accreditation Chair









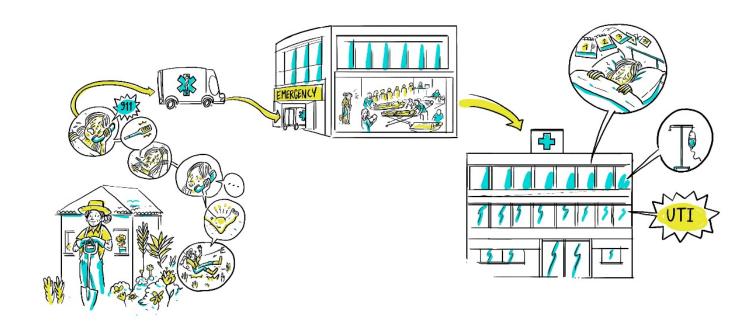




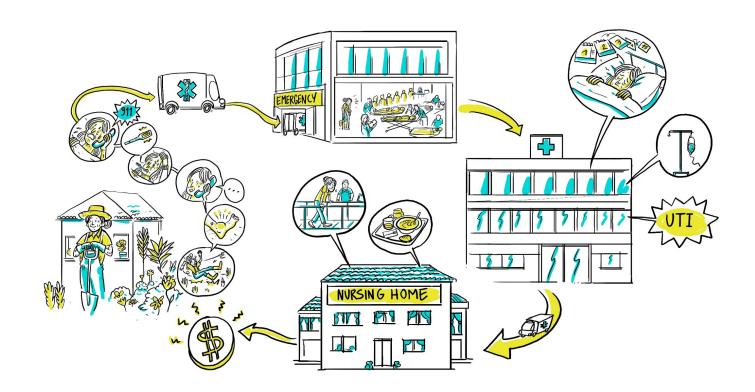
















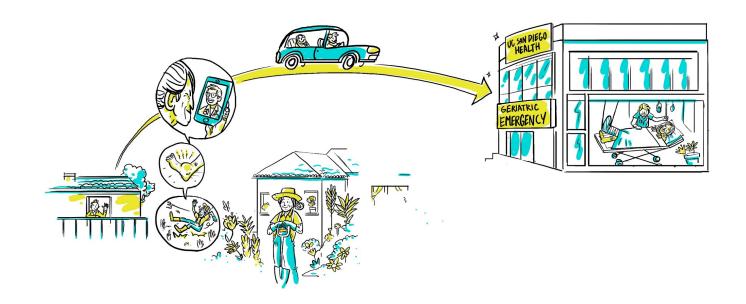




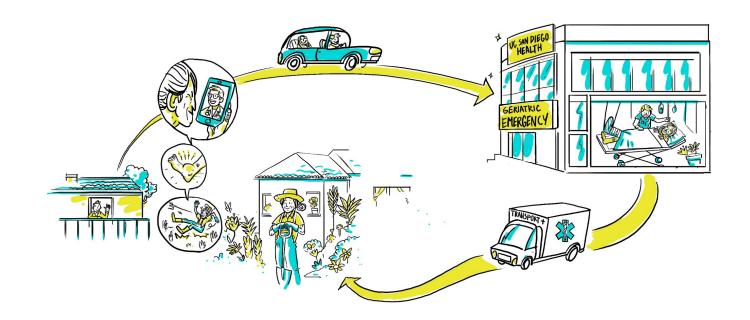




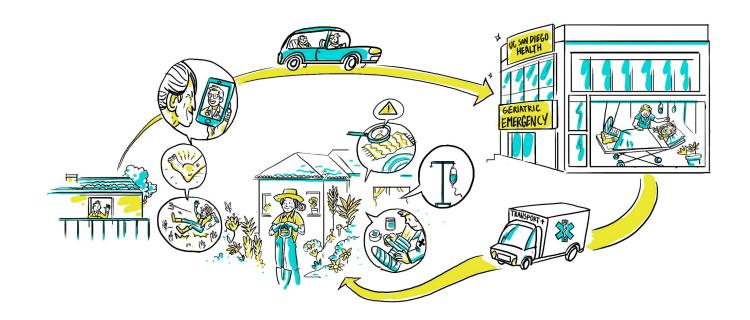




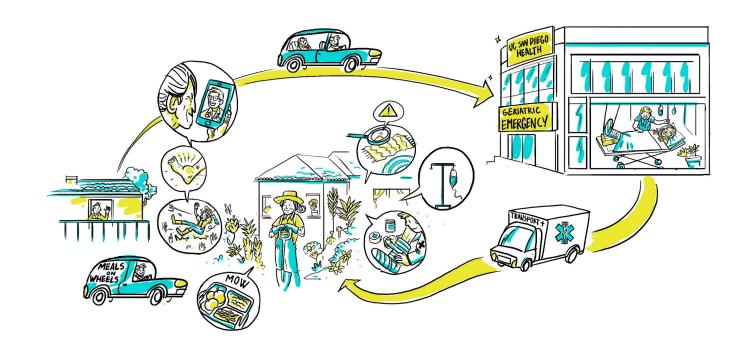














## MODELS OF GERIATRIC CARE, QUALITY IMPROVEMENT, AND PROGRAM DISSEMINATION

#### The Geriatric Emergency Department

Ula Hwang, MD, MPH,\*† and R. Sean Morrison, MD†‡

With the aging of the population and the demographic shift of older adults in the healthcare system, the emergency department (ED) will be increasingly challenged with complexities of providing care to geriatric patients. The special care needs of older adults unfortunately may not be aligned with the priorities for how ED physical design and care is rendered. Rapid triage and diagnosis may be impossible in the older patient with multiple comorbidities, polypharmacy, and functional and cognitive impairments who often presents with subtle clinical signs and symptoms of acute illness. The use of Geriatric Emergency Department Interventions, structural and process of care modifications ad-

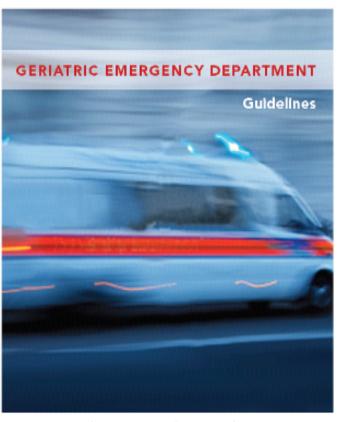
may help to address these challenges and thereby improve the quality of care of elderly people in the ED.

#### OLDER ADULTS AND THE ED

Although the aging population will affect all areas of health care, the ED is likely to be disproportionately affected. In 2002, approximately 58% of 75-year-olds had at least one visit to an ED, as compared to 39% of those of all ages, and ED use increased with increasing age.<sup>3</sup> Once in the ED, older patients are more likely to have an emergent or urgent condition, be hospitalized, and be admitted to a critical care

- Paradigm shift of ED physical design and care (Pediatric, Psych EDs)
- Geriatric ED Interventions (GEDIs) (effective inpatient models (HELP)
- No "Geriatric EDs" or "Senior EDs" at time of press (2007)





## The Geriatric ED Guidelines

#### **KEY CONTENT**

√ Structure

✓ Education

✓ Process of care

✓ GENE

✓ Care coordination

✓ POGOe

✓ Medication reconciliation

✓ Community Connection

✓ Screening

Elder mistreatment is recommended education & QI intervention



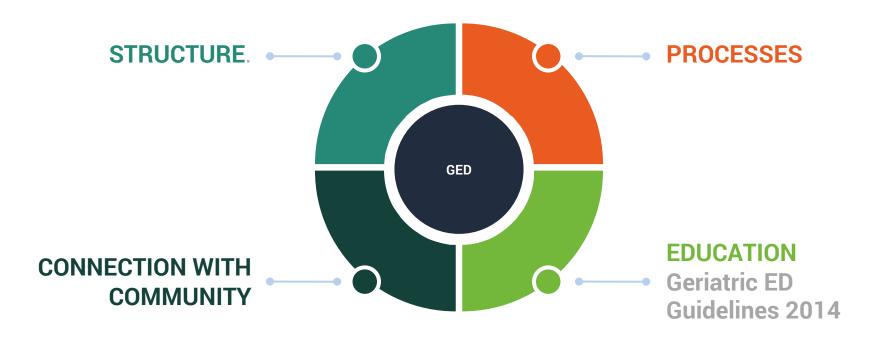








# Four Critical Components of a Geriatric-Appropriate ED





## **Developing Solutions**







## Geriatric ED Sites are Expanding

- MAY 2018
  FIRST 8 accredited
  Geriatric EDs
- JUNE 2020
  152 ACCREDITED GEDS
- >90%
  of accredited Geriatric EDs launched
  WITHOUT EXTERNAL FUNDING





**SATISFACTION** 

LOWER
COSTS
LEVERAGING
INTERDISCIPLINARY



16.5% REDUCED RISK OF HOSPITAL ADMISSIONS



**LOWER RISK** 

OF 30-DAY FALL-RELATED ED REVISITS



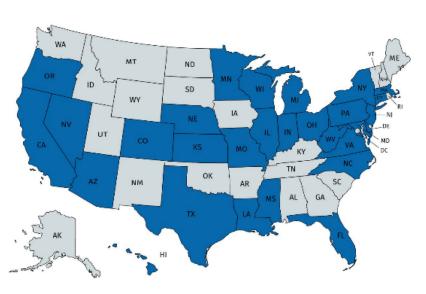


## **ACCREDITED GERIATRIC EDS**









152 Accredited EDs 30 states Brazil Spain



Level 1	10
Level 2	12
Level 3	<b>130</b>
3 1-	-£775152



### **Partnership**

GEDC Partners work together to transform ED care of older adults; catalyze action at local and national levels to support these care transformations; and evaluate the impact of these new models of care for older people.

GEDC is comprised of Emergency Departments dedicated to accomplishing these goals together, and sharing best practices in order to accelerate the evolutions in care models needed to improve emergency care for older adults. Read our Vision Mission and Values to understand more about who we are.

About GEDC →





**GEDC Membership Application** 

GEDC is an innovative collaboration on the future of geriatric emergency care, bringing together a growing number of hospitals and health care systems. The initiative builds upon decades of research, clinical enhancement programs, and educational initiatives to improve the care of older adults in the U.S. Emergency Departments.

gedcollaborative.com/partnership

laura\_stabler@med.unc.edu

conor\_sullivan@med.unc.edu



## GEDC is Generously Supported by









Teresita Hogan, MD



Michael Malone, MD

Research Partnership

Tools & Resources

Log In

#### All resources



#### Launching an Emergency Department Telehealth Program During COVID-19: Real-World Implementations for Older Adults

Kelly J. Jo, PhD, Michael M Kurlland, MS, BSN, RN, Kevin M. Curtis, MD, MS, Christopher M Palmer, MD, Michelle S. Naimer, MD, MHSc, Scott W Rodi, MD, MPH, Zia Agha, MD,

May 11, 2020

COVID-19 has led to a dramatic increase in the use of telehealth services. particularly with older adults, who are at highest risk of potential infection and mortality



#### Palliative Care Considerations for Older Adults in the Emergency Department During the COVID-19 Pandemic

Martine Sanon, MD, Ayla Pelleg, MD, Claire Ankuda, MD, and Emily Chai, MD

The coronavirus (COVID-19) pandemic has only increased the need for geriatric and palliative care expertise in the ED.



#### Preservation of Function in Older Adults Who Are in the Emergency Department During COVID-19

Suzanna Ryar, PT, MPT, GCS, CEEAA; Pamela Martin, RN, MSN, ENP-BC, APRN GS-C; Aaron J Malsch RN MSN GCNS-BC

Clinical resources for use in the ED and post-discharge.



#### Emergency Department Discharge of Older Adults with Viral Syndrome During the COVID-19 Pandemic

Denva Khoulah MBBS, Pamela Martin FNP-BC, APRN GS-C, Aaron Malach MSN, RN, GCNS-BC

April 10, 2020

These are discharge instructions for older adults and/or their families on discharge from the ED with a viral syndrome. Supplement for JGEM Vol 1, Issue 4 on COVID-19 in older adults in the ED.

#### JOURNAL OF GERIATRIC **EMERGENCY MEDICINE**

Volume 1 Issue 7, Review Article

#### △ GEDC

#### Launching an Emergency Department Telehealth Program During COVID-19: Real-World Implementations for Older Adults

Kelly J. Ko. PhD. Michael M Kurlland, MS. BSN. RN. Kevin M. Curtis, MD. MS. Christopher M. Palmer, MD, Michelle S, Naimer, MD, MHSc, Scott W Rodi, MD, MPH, Zie Aghe, MD, MS

- Budgmand COSTEMbasked from increase in the own of telebroth versions, particularly with other adults, who are at Nights this of optionful infection and mortality. As a must, Drangercy Departments (CDs) around the country are now leaverging relabeath as a low youth in a variety of seeding for CDND-D1 and non-CDND-D1 are since cerebines. Property of the CDND-D1 and non-CDND-D1 are since cerebines. Property of the CDND-D1 and the
- likehood in Labanor. New liampshire, Shall leath in Toronso, Canada, and Washington University in St. Louis, Missouri contributed to this report. We outline it specific mode is illustrating how telehealth in being used to increase access and care for ofter critis during CDAD 19. In each model we emphasize needs of unique populations, and provide example workflows, and staffing considerations.
- Heal-world examples. First, in nursing homes a primary goal is to determine if facilities can treat in place, or transfer. A common approach to a provider to provider model where CDs consult checkly with number home providers. Second, in rural and officel access houghts telebrailth can provide access to multi-apecialty expertise when managing complex parients. In rural settings, establishing a new telebraith program may not be fessable. However, partnering with an origin value in that arrival amending telebraith partner is set for forward triage in primary and ED settings. The forward triage focus is on prioritizing which patients can be seen virtually and, if needed, determining the ED or other the secret least to determining the ED or other the secret least to determining the ED or other the secret least to determining the ED or other the secret least to determining the ED or other than the secret least to determine the ED or other than the secret least to determine the ED or other than the secret least to determine the ED or other than the secret least to determine the ED or other than the secret least the secret least the secret least the ED or other than the secret least the secret l
- Condustors: As talkheith utilization increases during COVID-10, talkheith can maintain medical contact, while helping decrease apprecial increase and the production of the p
- the current pendemic. + Key Words: Geristrics, COVID-19, Telehealth, Post-ocuse, Rural, Forward triage.

#### WHAT IS TELEHEALTH & PORWARD TRIAGE?

The Office of the National Coordinator for Health Information Technology (ONC), broadly defined telebratch as the use of electronic information and technologies to support and promote long-distance clinical curry, putient and professional health-related advention, public health and health administration. Forward triage is the sorting of partients based on needs before puterful ED transfer. Pursued triage establishes who requires RID treatment, prioritizes care delivery. and determines appropriateness of treatment in place. or in other settings." This paper highlights different models of how telebratch is being degliged by ED's around the country based on needs, clinical setting, and

#### WHY TELEHEALTH & OLDER ADULTS?

The COVID-19 pandemic has led to a drametic increase in the use of telebraith services. Telebraith may be particularly useful to limit apread and treat

Box 1: Clinical Case A 25-bed community-based Emergency Department (ED) is located 300 miles from the nearest ecodemic medical center. The management is beyond PD is the contact PD will bin a SD on toradius and serves a local rural population as well as the nursing homes in the area. The CD Medical Director is concerned that her obserty understal first 90 will be overwhelmed in the coming weeks with an anticipated range. in visits from COVID-19. She is aware that telebealth may be mireportant had in triaging and freating patients, and in peneral is currently reimburnable.

- What telebralth protocols and programs should be implemented to help reduce overcrowding?
- How can the Madical Director incorporate forward bridge across a variety of sellings?
- while protecting their own staff? Given limited resources and time, what options
- rises the Medical Director have:
- What guidance can the Meshad Bure to restablish to
- help her cliniciana provide care via talehealth?



## **GEDC Member Sites**

Aurora Sinai Medical Center (Milwaukee, WI)

Aurora Sheboygan Memorial MC (Sheboygan, WI)

Aurora West Allis Medical Center (West Allis, WI)

Aurora St. Luke's South Shore (Cudahy, WI)

Aurora Medical Center Oshkosh (Oshkosh, WI)

**Aurora Medical Center Grafton (Grafton, WI)** 

**Aurora Medical Center Summit (Summit, WI)** 

Aurora Medical Center Washington (Hartford, WI)

Aurora Medical Center Baycare (Green Bay, WI)

Aurora Medical Center Kenosha (Kenosha, WI)

Emory University / Grady Memorial Hospital (Atlanta, GA)

Magee Women's Hospital of UPMC (Pittsburgh, PA)

Mount Sinai Medical Center (NYC, NY)

Northwestern University (Chicago, IL)

St. Joseph Mercy (Paterson, NJ)

University of California, San Diego (San Diego, CA)

University of Chicago (Chicago, IL)

UNC Hospitals Hillsborough Campus (Hillsborough, NC)

St. Mary Mercy Hospital (Livonia, MI)

Cleveland Veterans (Cleveland, OH)

Tufts Medical Center (Boston, MA)

Dartmouth-Hitchcock (Lebanon, NH)

Ohio State University (Columbus, OH)

Mayo Clinic Rochester (Rochester, MN)

Mayo Clinic Eau Claire (Eau Claire, WI) Université de Sherbrooke (Quebec, Canada) University of Iowa (Iowa City, IA)

University of Utah (Salt Lake City, UT)

Anne Arundel Medical Center (Annapolis, MD)

University of Colorado (Boulder, CO)

University of Wisconsin (Madison, WI)

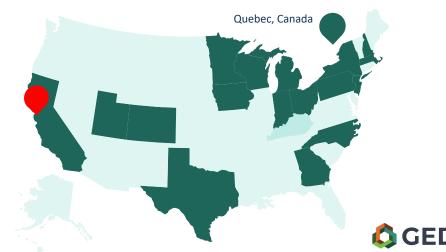
Hackensack Meridian (Hackensack, NJ)

Missouri Baptist Medical Center (St. Louis, MO) Northwell LIJ Forest Hills (Forest Hills, NY)

Duke Regional (Durham, NC)

## **GEDC Members Coming Soon**

- KP (San Francisco, CA)
- UCSF (San Francisco, CA)
- ZSFG (San Francisco, CA)





# Opportunities for Quality Improvement in the Geriatric ED

Don Melady, MD MSc(Ed) Adam Perry, MD



## **Small Group Case Discussions**

AT THE END OF THIS ACIVTITY, YOU WILL BE ABLE TO:

- Increase your awareness of the Geri-ED Guidelines and Accreditation criteria
- O2 Consider challenges in your own ED

Discover opportunities for improvement based on the Geri-ED Guidelines



## When You Come Back

CASE DEBRIEFS

Assign someone in your group to describe:

- One barrier to quality care for your patient at your ED now
- One opportunity for improvement that you could implement in your ED now
- 3 minutes per group

### **Five Older ED patients**

CASE 1: Mrs. Cado	78-year-old woman with a broken wrist "ready for discharge"	Don Melady & Suzie Ryer
CASE 2: Mr. Kikway	82-year-old man with pneumonia  "admit or not admit"  Pam Martin & Kevin Biese	
CASE 3: Mrs. Schwach	80-year-old woman, not feeling right "Mom seems a little off"	Chris Carpenter & Aaron Malsch
CASE 4: Mrs. Ivanhoe	87-year-old with fatigue and cough "seventh admission in 6 months"	Adam Perry & Mike Malone
CASE 5: Mrs. Piedra	74-year-old woman, third visit in three days "failure to cope"	Tess Hogan & Ula Hwang

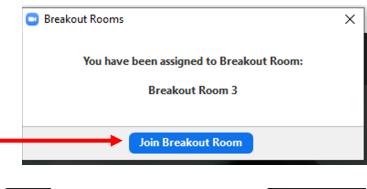
### **Joining Breakout Rooms**

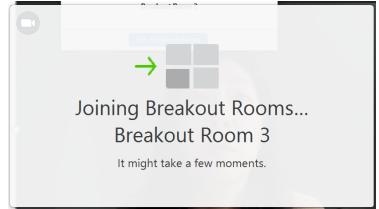
QUICK OVERVIEW

You have already been assigned to your breakout room.

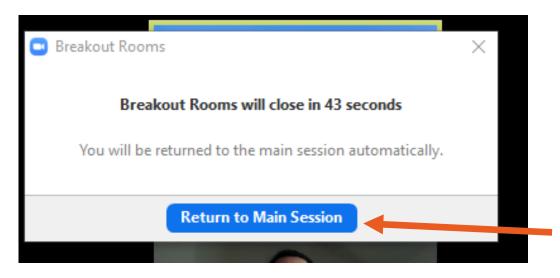
In the bottom toolbar in Zoom, you may click the button to join your breakout room. Please be patient.

It can take a little while for all the connections to come through.





### **Leaving Breakout Rooms**



When your case discussion time is over (20 minutes), you will receive a 2-minute countdown warning. After 2 minutes you will be automatically returned to the Main Session.

To leave the breakout room, click "Return to Main Session" (instead of Exiting the zoom meeting)



### **Five Older ED patients**

CASE 1: Mrs. Cado	78-year-old woman with a broken wrist "ready for discharge"	Don Melady & Suzie Ryer
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### **Debrief**

#### BARRIER TO QUALITY OF CARE

- Time busy ER/no bandwidth to dig in (review meds, etc)
- Getting a full picture of the social history
- No complete workup, foley catheter placement
- Focus on metrics boarding, time in ED
- Staffing restrictions (off shifts), not adjusted for complex needs older adults
- Focused assessment
- Unclear if individual understands dc instructions

#### OPPORTUNITY FOR IMPROVEMENT

- Case manager in ED/ coordination of care by single person
- Goals of care discussion using an interdisciplinary team
- Collaborate with family and other physicians, support system, resources on off shift
- Standard screen for delirium
- Care management early in process/screening for high risk pts
- Integration with community resources
- Partnering with pt for return to home
- Standard cognitive screening

### **Some Learning Resources**

- https://gedcollaborative.com
- https://geri-em.com
- https://geriatric-ed.com
- http://geriatricfastfacts.com
- Melady, Perry, and Macias. An Approach to the Older Patient in the Emergency Department, <u>Clinics in Geriatric Medicine</u>, <u>Volume 34, Issue</u>
   August 2018, 299-311
- Melady, and Perry. Ten Best Practices for the Older Patient in the Emergency Department, <u>Clinics in Geriatric Medicine</u>, <u>Volume 34, Issue</u>
   August 2018, 313-326.





## Fall Prevention and Mobility in the Emergency Department

#### **Teresita M Hogan MD, FACEP**

Director of Geriatric Emergency Medicine University of Chicago



#### Suzie Ryer MPT, GCS, CEEAA

Advocate Aurora Health

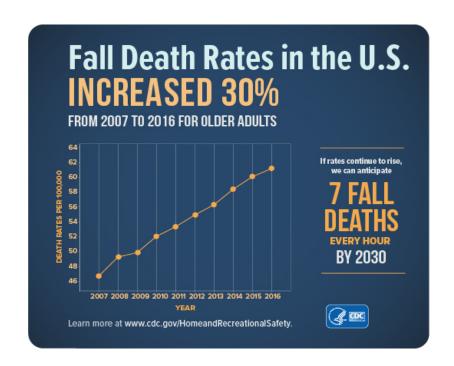




### **Falls are a Public Health Crisis**

#### **CURRENT STATE**

- One in four Americans aged 65+ falls each year.
- Falls are the leading cause of older adult injury and death.
- In 2015, the total cost of fall injuries was \$50 billion.
   Medicare and Medicaid shouldered 75% of these costs.



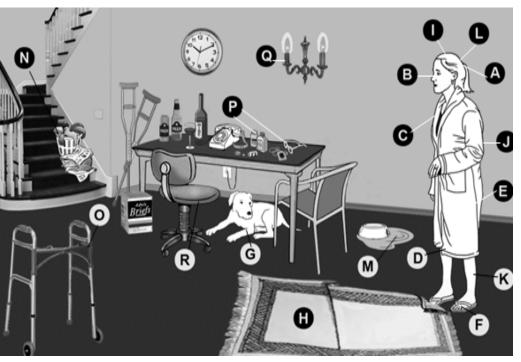
### **Falls and the Emergency Department**

#### **CURRENT STATE**

- Every 11 seconds, an older adult is treated in the emergency room for a fall.
- Falls result in more than 2.8 million injuries treated in emergency departments annually, including over 800,000 hospitalizations and more than 27,000 deaths.
- About 1/3 of those seen in the ED for a fall require hospitalization and 2/3 are evaluated and discharged.

Center for Disease Control, 2018

### **Emergency Department Challenges**



- Multiple factors lead to falls
- Hard to prioritize needs or contributing factors during short assessment period
- Challenges to meeting the complex psychosocial needs of the older adults in this setting (24/7).



## Traditional ED's Take Poor Care of Fallen Elders

- High utilization
- High cost
- Poor outcomes
- No metrics to guide performance
- No guidelines!?!



"Botched attempt is correct. But can anyone suggest a more family-friendly way of describing what happened?"

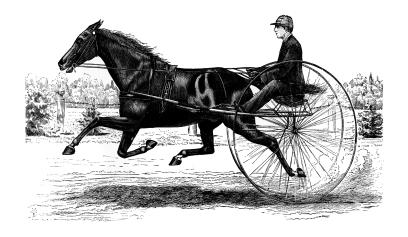


### **Evolution in GED Care**

Paradigm shift

Reactive → **Proactive** 

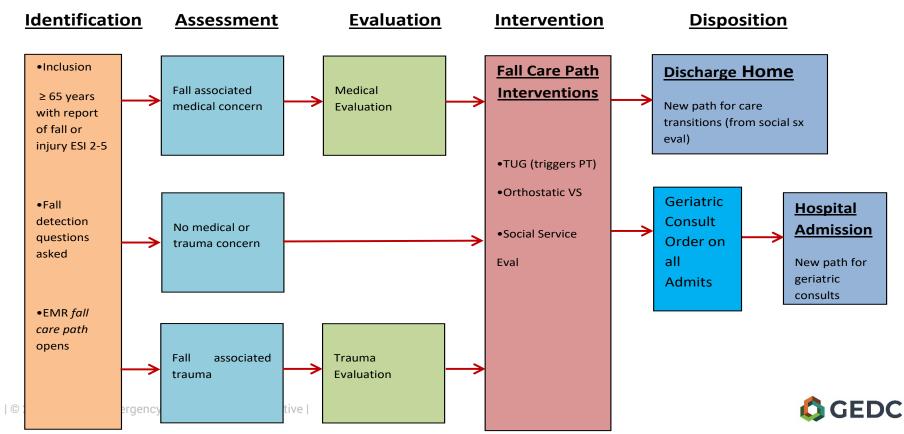
- Current best practice:
  - Evaluate pre-fall cause and post-fall trauma
  - We often fail to achieve this "best practice" state
- New best practice: in addition add
  - Gait assessment,
  - Ensure safer discharge,
  - Preserve and even improve mobility





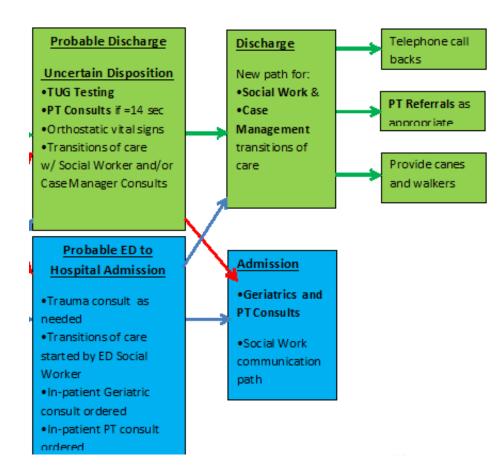


### Transforming Emergency Care of Older Adults Who Fall



### **Did You See the Paradigm Shift?**

- Intervention and Disposition are New
- Bring expertise of GED team to the bedside!
  - Physical therapists
  - Social workers
- Disposition Decisions
  - Enhanced Admission Care
  - Advanced Transitions of care



### Wide Range of Falls Interventions

- Interventions vary from single falls initiatives to parts of full GEDs
- From prevention of falls in the ED to promotion of safer mobility
- Resources vary from presence of on site ED interdisciplinary teams to use of protocols only with no added ED staffing
- The Ohio State University, Hospital Costs and Reimbursement Model for a Geriatric Emergency Department
- https://onlinelibrary.wiley.com/doi/pdf/10.1111/acem.13998
- ED size varies from small community to major university site
- Make the initiative fit your abilities and resources
- The key is to WANT to IMPROVE and ENABLE STAFF

### Falls Protocol

- Geri ED accreditation journey identified the need to provide appropriate screening/assessment and interventions for fall.
- An interdisciplinary team: ED Physician, ED Mgr/Supv., RNs, PT, Primary Care MD, Trauma RN and Case Mgmt was formed to develop a falls protocol within the ED setting.
- CDC STEADI served as the guide to develop the falls protocol.

### CDC **STEADI**

STEADI Algorithm for Fall Risk Screening, Assessment, and Intervention among Community-Dwelling Adults 65 years and older

START HERE

SCREEN for fall risk yearly, or any time patient presents with an acute fall.

Available Fall Risk Screening Tools:

- Stay Independent: a 12-question tool [at risk if score ≥ 4] Important: If score < 4, ask if patient fell in the past year.</li> (If YES → patient is at risk)
- Three key questions for patients [at risk if YES to any question]
- Feels unsteady when standing or walking? Worries about falling?
- Has fallen in past year?
- » If YES ask, "How many times?" "Were you injured?"

#### SCREENED NOT AT RISK

**PREVENT** future risk by recommending effective prevention strategies.

- Educate patient on fall prevention
- Assess vitamin D intake
- If deficient, recommend daily vitamin D supplement · Refer to community exercise or fall
- prevention program · Reassess yearly, or any time patient

presents with an acute fall

#### SCREENED AT RISK

**ASSESS** patient's modifiable risk factors and fall history.

Common ways to assess fall risk factors are listed below:

Evaluate gait, strength, & balance

- Common assessments: 4-Stage Timed Up & Go
- 30-Second Chair Stand Balance Test

Identify medications that increase fall risk (e.g., Beers Criteria)

Ask about potential home hazards (e.g., throw rugs, slippery tub floor)

Measure orthostatic blood pressure (Lying and standing positions)

Check visual acuity Common assessment tool:

Snellen eve test

Assess feet/footwear

Assess vitamin D intake

Identify comorbidities (e.g., depression, osteoporosis)

#### Reduce identified fall risk

 Discuss patient and provider health goals
 Develop an individualized patient care plan (see below) Below are common interventions used to reduce fall risk:

Poor gait, strength, & balance observed

- · Refer for physical therapy
- Refer to evidence-based exercise or fall prevention program (e.g., Tai Chi)

INTERVENE to reduce identified risk factors using effective strategies.

#### Medication(s) likely to increase fall risk

. Optimize medications by stopping, switching, or reducing dosage of medications that increase fall risk

Home hazards likely

· Refer to occupational therapist to evaluate home safety

#### Orthostatic hypotension observed

- Stop, switch, or reduce the dose of medications that increase fall risk
- · Educate about importance of exercises (e.g., foot pumps) · Consider compression stockings
- Encourage adequate hydration

Establish appropriate blood pressure goal

Consider benefits of cataract surgery

and single vs. multifocal lenses

· Refer to podiatrist

Provide education on depth perception

#### Visual impairment observed

- · Refer to ophthalmologist/optometrist Stop, switch, or reduce the dose of medication
- affecting vision (e.g., anticholinergics)
- Feet/footwear issues identified
- Provide education on shoe fit, traction, insoles, and heel height
- Vitamin D deficiency observed or likely
- Recommend daily vitamin D supplement
- Comorbidities documented
- · Optimize treatment of conditions identified
- · Be mindful of medications that increase fall risk

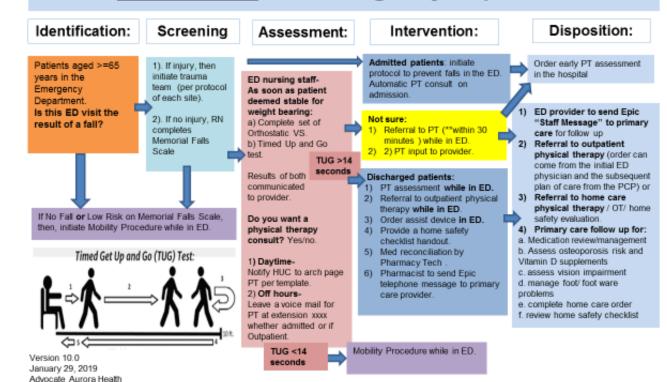


Discuss ways to improve patient receptiveness to the care plan and address barrier(s)



### Advocate Aurora Health Protocol

### Falls Protocol to Assess and Manage Older Adults in <u>and beyond</u> the Emergency Department:



### **CDC STEADI – SCREEN**

Patients presenting with fall diagnosis or chief complaint automatically screen positive

1 SCREEN for fall risk yearly, or any time patient presents with an acute fall.

Available Fall Risk Screening Tools:

- Stay Independent: a 12-question tool [at risk if score ≥ 4]
   Important: If score < 4, ask if patient fell in the past year (If YES → patient is at risk)</li>
- Three key questions for patients [at risk if YES to any question]
  - Feels unsteady when standing or walking?
  - Worries about falling?
  - Has fallen in past year?
    - » If **YES** ask, "How many times?" "Were you injured?"

### **Advocate Aurora Health Protocol**

- 65 with other chief complaint ask key questions
  - Do you feel unsteady when standing or walking
  - Do you worry about falling?
  - Have you fallen in the last year?

### CDC STEADI Prevention

#### SCREENED NOT AT RISK

**PREVENT** future risk by recommending effective prevention strategies.

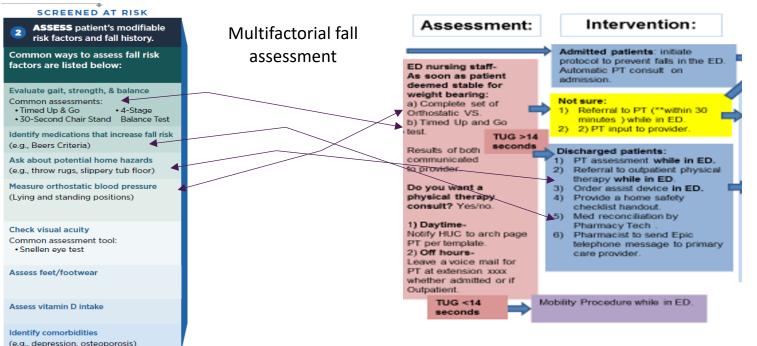
- Educate patient on fall prevention
- Assess vitamin D intake
  - If deficient, recommend daily vitamin D supplement
- Refer to community exercise or fall prevention program
- Reassess yearly, or any time patient presents with an acute fall

## Advocate Aurora Health Protocol

- Initiate early mobility while in ED to maintain function
- Fall prevention/home safety checklist at discharge
- Recommendations for community-based fall prevention programs

### CDC STEADI **Prevention**

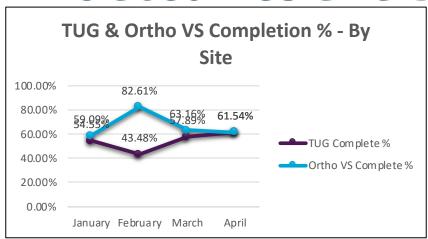
### Advocate Aurora **Health Protocol**

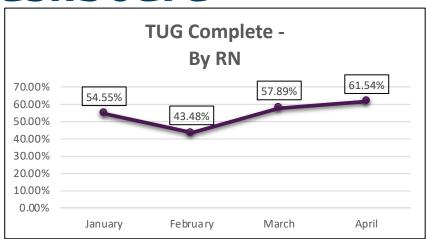


### **Key Points for Implementation**

- Work as an interdisciplinary team throughout all steps of implementation
- Engage Physical Therapy (PT) in the ED in a way that works for your hospital setting (housed in ED or available as needed)
- Collaborate with community partners- Health Depts., EMS, Home Care, Assisted Living, Community-based fall prevention programs
- Engage Pharmacy for Medication Reconciliation while in the ED
- Incorporate supporting resources into discharge instructions Home Safety Check List, CDC STEADI resources, community resources
- Unk patients to primary care for additional follow-up

### **Outcomes and Dashboard**









### **Next Steps**

- Disseminate the AAH Falls and Mobility protocol to existing sites.
- Enhance and customize protocol to meet the unique needs of diverse sites.
- Enhance and further integrate interdisciplinary teams into protocol.
- Create an EPIC order set specific to falls.
- Research and study protocol design and utilization across sites
- GEAR/Data Warehouse for additional insights
- Further develop Falls metric dashboard.

### **Questions?**

# Thank you for your dedication to vulnerable older adults

### **Closing & Next Steps**

GEDC Faculty feedback

Questions

Monthly site implementation meetings

**Booster Session Fall 2020** 

Post Bootcamp Eval and Resources



### Appendix:

Reference

### **Geriatric ED Key Components**

- RN ISAR screening of all patients age >= 65
- RN Coordinates with MD
  - MD assessment with interdisciplinary team
    - Referrals, service-to orders, PT eval, PharmD med rec
- Case manager Coordinate post- ED services.
  - Helps to link patient to primary care.
  - Link to community resources
- Project champions review outcomes
  - Continuous Improvement with admin support
  - Develop new clinical protocols (falls, palliative care)
- Automated EHR reports

### ED Demographics

	Geri ED Sites 2019	Total visits in ED (all ages)	Total pts >65 in ED	%
C u r	Sheboygan	23,327	5,772	25%
	West Allis	40,583	10,685	26%
	South Shore	22,584	6,063	27%
	Oshkosh	23,573	5,200	22%
	Sinai	62,431	5,581	9%
e	Grafton	19,445	8,106	42%
n t	BayCare	37,082	7,473	20%
	Hartford	8,564	2,978	35%
	Summit	22,854	5,460	24%
	Kenosha	32,402	8,337	26%
F u t u	St. Luke's	79,109	24,137	31%
	Burlington	14,925	5,207	35%
	Lakeland	15,367	4,641	30%
r e	Manitowoc	14,120	3,693	26%
	Grand Total	416,366	103,333	25%

### Post Covid-19 2020 Timeline:

